

Framework for Centre Improvement Planning 2025/2026

5Section 1: Centre Information and 3 Year Improvement Plan Priorities				
Early Years Centre Twechar EYC				
Head Teacher / Head of	Head Teacher / Head of Marie-Louise Brogan			
Centre	Centre			
Link EY QIO				
	Leona Stewart			

Centre Statement: Vision, Values & Aims and Curriculum Rationale

Vision (parent version)

At Twechar Primary School and Early Years Centre, we aim to provide education and care in an inclusive community where we will nurture each individual child to be unique and ambitious. Our environment will empower everyone to trust in themselves, their abilities, and others, developing a sense of belonging in their school community and beyond.

Aims (parent version)

- To encourage children to be ambitious in their play and learning through a wide range of experiences at school, early years centre, home, and their community.
- To nurture each child to believe in themselves to be the best they can be.
- To promote an inclusive ethos for all children, families and staff within the school, early years centre and the wider community.
- To build trusting relationships for all through actively listening to the voice of all children, families, staff, and our local community.
- To empower children, families, staff, and the community to celebrate successes together to build a better future for all.

Vision (child version)

- Grow and believe at Twechar Primary and Early Years Centre. East Dunbartonshire: Education Service Framework for School Improvement Planning 2022/23 Aims (child version)
- To help each child to do their best in their play and learning.
- To help each child to become confident and responsible in Twechar and our community.
- To have a community where everyone belongs and is welcome and included.
- To give everyone in our Twechar community a say in our school and early years centre by listening to them.
- \cdot To give everyone a chance to share their success in learning.

Values

Fun * Respect * Belonging



	Looking F	Looking Forwards — 3 Year Improvement Plan Priorities Bullet point key priorities for the next 3 years		
Session	2025/2026	2026/2027	2027/2028	
Priority 1	Achievement - Our pedagogies for learning, teaching and assessment approaches are consistent and enhance children's progress as they grow and develop.	Review assessment approaches and how they track progress and inform next steps in learning within literacy, numeracy and health and wellbeing.	Our approaches to family engagement and learning are responsive to needs of the family and EYC community.	
Priority 2	Wellbeing — To train staff and implement good practice from Up, Up and Away	Wellbeing — Embed our VVA and Up, Up and Away to determine next steps for improvements with child and EYC community at the centre.	TBC	
Priority 3	Review and audit our use of technologies and opportunities within the EYC and local community to develop high quality, relevant learning and engagement.	Develop and track our use of technologies and develop partnerships with parents and providers to provide high quality learning opportunities.	Embed our use of technologies and enhance partnerships with parents and providers to provide high quality learning opportunities.	



Section 2: Improvement Priority 1			
Early Years Centre	Twechar EYC		
Improvement Priority 1	Achievement - Our pedagogies for learning, teaching and assessment approaches are consistent and enhance children's progress as they grow and develop.		
Person(s) Responsible	Tracy Dodds DHOC		

NIF Priority	NIF Driver	HGIOELC QIs	CI Quality Framework QIs	EDC Service Plan 2024- 2027
Closing the attainment gap between the most and least disadvantaged children and young people; Improvement in achievement, particularly in Literacy and Numeracy.	School and ELC leadership Teacher and Practitioner professionalism Curriculum and assessment	QI 2.3 Learning, Teaching & Assessment QI 2.2 Curriculum QI 3.2 Ensuring children's progress	1.3 play and learning 2.1 Quality of the setting for play and learning 3.3Leadership and management of staff and resources	Improvement in attainment in literacy and English Improvement in attainment in numeracy and Maths Closing the attainment gap between the most and least disadvantaged



Opportunities for Leadership	Resource Requirements
Working in trios to make change to pedagogy and experiences for	Quality Assurance Calendar
learners.	Realising the Ambition Document
Mentoring.	CFE Benchmarks
Teambuilding.	Tracking Tool
	Floorbooks
	Training Opportunities
	Self-evaluation tools
	Budget
	Networking groups both internal and council wide
	EYC — Staff team

Professional Learning	Parental Engagement and Involvement
	Questionnaires on children's experiences
EDC Professional Learning Calendar	Sharing Floorbooks
Professional Reading	Play and Share Sessions
In-Service Training	Newsletters
Sharing and Implementing Good Practice	Notice boards
	Twitter



Outcomes/Expected	Tasks/Interventions	Measures	Timescale(s)	Progress
Impact				
Outcomes for learners.	Activities agreed through PDR processes — e.g. leadership / champion roles. Professional Learning Learning and Teaching interventions	What ongoing information will demonstrate progress? Identify qualitative, quantitative, evaluative pre and post measures	What are the key dates for implementation? When will outcomes be measured?	
All staff will acknowledge and document how they will plan and deliver within each of the learning areas. This will	Senior Leaders will create a calendar of five planning and five tracking cycles throughout the year.	*Planning Cycle Calendar *Tracking Cycle Calendar	August 2025	
increase depth of learning in all curricular areas, improving outcomes for all our children. Capturing meaningful	Senior Leaders will share planning and tracking calendar with all staff at in-service day (August)	*All staff aware of planning and tracking cycles for the session	August 2025	
observations will support our continued drive to provide a quality learning environment through enabling all children to develop their curiosity,	Senior Leaders will create a calendar to allocate staff to teams and areas on an eight week cycle throughout the year.	*Area allocation Calendar created and shared with staff	August 2025	
inquiry and creative skills. Almost all staff will develop tracking children through an increased understanding and knowledge by capturing meaningful observations linked to individual children's	Senior Leaders will create a curricular and holistic tracking format and Quality Assurance calendar devised from good practice visits last session to track curriculum and individual children.	*Tracker in place for curriculum and individual children	August 2025	
interests aligned to the benchmarks within Early Level CFE and Realising the Ambition.	All staff will receive refresher training on completing meaningful observations in a play based environment.	*All staff trained in Twechar EYC approach and expectations for meaningful observations and	October 2025 (inservice)	



			completion of floorbooks and	
	nost all staff will use their		scrapbooks, and paperwork	
med thei 'Adv trac plar	lity to document aningful observations in ir floorbooks and Childrens venture Books', and share cking information at nned tracking meetings. s will inform quality	All staff to add observations and annotated examples of children's work to Floorbooks and Chilrens 'Adventure Books' to track children's learning and progress.	*Floorbooks and scrapbooks completed as directed to capture learning and track progress.	On going
lear child lear all t	rning experiences for our dren and enhance the rning environment within the curricular areas.	Senior Leaders to organise peer observations and complete observations within playroom	*Peer observations created and planned dates followed with time to share observations to gather good practice and determine next steps.	August 2025
dev inde	children will continue to relop confidence to be ependent learners within environment. They will be	All staff will meet with Senior Leaders monthly to share good practice	*Monthly meeting to share practice in place using coaching approaches and good practice adopted by all staff.	Ongoing



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supported to explore a wide range of resources and experiences and will have high levels of engagement throughout their play.

Children's next steps in learning will be more meaningful, as almost all staff will use their increased understanding through planned planning and tracking cycles to challenge and support.

Staff to participate in planning and tracking meetings and learning to be added to a tracking tool. Gaps identified to be addressed in next planning cycle.

Senior Leaders to track Attendance and ASN for all learners on a tracking tool and review data at tracking meetings. *Tracking of children's progress captured on tracking tool. Key workers to track their children. EYC Teacher to add to curricular tracker and SL to add to holistic tracker. Identified gaps planned for in next cycle.

*Tracker information on Attendance and ASN examined and next steps identified and acted upon.

See quality assurance calendar



Section 2: Improvement Priority 2			
Early Years Centre	Twechar EYC		
Improvement Priority 2	Wellbeing — To train staff and implement good practice from Up, Up and Away		
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Person(s) Responsible	Deborah Bolt (Senior)		
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NIF Priority	NIF Driver	HGIOELC QIs	CI Quality Framework QIs	EDC Service Plan 2024- 2027
• Improvement in children and young people's health and wellbeing; .Placing human rights and needs of every child and young person at the centre of education • Improvement in achievement, particularly in Literacy and Numeracy.	School and ELC leadership Parent/carer engagement and family learning School and ELC improvement	QI 1.1 Self evaluation for self improvement QI 1.2 Leadership of Learning QI 3.1 Ensuring wellbeing, equality & inclusion	1.1nurturing care and support 2.1 Quality of the setting for play and learning 1.4 Family engagement	Improvement in children and young people's mental health and wellbeing Placing the human needs and rights of every child and young person at the centre of education Closing the attainment gap between the most and least disadvantaged



Opportunities for Leadership	Resource Requirements
Staff training to all staff August Inservice half day online	Allocation of time to attend the training and to support
Manager/Head and or Depute Head of Centre to attend all online	implementation in the setting.
training sessions and cascade in the setting.	

Professional Learning	Parental Engagement and Involvement
Attendance at all training sessions	Homelink opportunities
Additional reading	Parent workshops
• Up, Up & Away training for All staff August Inservice day — half	Curriculum Evenings
day online	Stay and Play sessions
Engagement with Up, Up & Away documentation	
 Collaboration with Up, Up & Away pilot centres from 2025/2026 	Parent communications
Coaching and mentoring from ELSTs and QIO	

Outcomes/Expected	Tasks/Interventions	Measures	Timescale(s)	Progress
Impact				
Outcomes for learners.	Activities agreed through PDR processes — e.g. leadership / champion roles. Professional Learning Learning and Teaching interventions	What ongoing information will demonstrate progress? Identify qualitative, quantitative, evaluative pre and post measures	What are the key dates for implementation? When will outcomes be measured?	
Introduce the Up Up and	Up, Up and Away Mentor to	Facilitate and review Practitioner	13 th August 2025	
Away document (Circle) to	support Senior Management	attendance at training.	Inservice Day	
promote a universal	Team to distribute to all			
approach to inclusion within	practitioners in setting.	Professional Learning record.		



the centre using appropriate	All Practitioners to attend In-		Mentor to attend
documentation.	service day training or in-house	Distribute documentation and	training on the
	training provided	ensure all practitioner engage	following dates:
		with the resource.	6 th October 2025
	Identified Practitioners (Mentor)		1st December 2025
	and Senior Management to	Pre and post questionnaires to	9 th February 2026
	attend PLCs and online training.	practitioners on their	27 th April 2026
		skills/knowledge.	
		Evaluation of learning collated and distributed to all practitioners.	
		'	
Through Practitioner	Mentor will work through	Complete audit tools and	September 2025
implementation of the documentation almost all	identified stages of the	identify actions from the literacy rich environment tool.	
children will feel included	documentation guided by the PLC team.	rich environment tool.	
	. =	Create action plan and	
and supported within the centre by a whole team	Record of progress using audit tools on environment.	Create action plan and implement priority.	
approach.	Provide opportunities for parental engagement.	implement priority.	
		Parent feedback.	
All children will feel	Create a literacy rich action plan	Review progress through action	September 2025
supported to access an	through Practitioner	plan, led by Management and	
environment that is inclusive	observations and review of	Champion.	
and literacy rich.	areas.	Resource audit.	
		Improved resources.	
Mentor will have an	Opportunities to visit pilot	Opportunities and time allocated	October 2025
increased awareness of	centres to review their practice.	for Mentor to engage with	



providing an inclusive learning environment and will ensure a collaborative working approach is supported in the team to improve outcomes for children.	Engagement with the resources in the Glow Team tile. Coaching support given to practitioners by Mentor. Support from ELST and QIO.	Practitioners to support implementation across the setting and gather observations and evaluations. Create a PDSA or 6-week sprint for individual identified areas of	
		the setting to review. Floor books with pre and post photos, observations and comments.	
Almost all children will feel listened to and supported where children will receive purposeful and meaningful interactions from staff.	Staff will be introduced to the Reflective tool for Enriching Communication. Practitioner reflection on communication practice.	Reflective tool to be used by practitioners as a self-reflective tool and as part of peer observations. Evaluate and review and evaluate improvements.	October in-service Day
Mentor practitioner to become familiar with the variety of tools within the documentation to support children's progress	Risk and Resilience tool Observation Tools Identify stages tool Wellbeing Tool	Improved understanding of child's developmental stage. Improved action plan outcomes and targets for individual children.	February inservice
Mentors will support identified practitioners to implement action plans for children as required	Child action plans further developed. SMART targets will ensure that all children have specific	Review by SMT Feedback from parents and TAC. Review of targets for individual children.	July 2026 To be implemented from August 2026



	individual targets that can be			
	measured and achieved to meet			
	their learning needs.			
All staff to evaluate Year 1	Regular evaluation opportunities	Practitioner questionnaires	Ongoing	
of Up, Up and Away to	to provide opportunity for			
ensure deeper	feedback.			
implementation across the				
team and embed in the				
setting to provide positive				
outcomes for children.				



Section 2: Improvement Priority 3			
Early Years Centre	Twechar EYC		
Improvement Priority 3	Review and audit our use of technologies and opportunities within the EYC and local community to develop high quality, relevant learning and engagement.		
Person(s) Responsible	Natalie Wilson & Shannon Donnachy		

NIF Priority	NIF Driver	HGIOELC QIs	CI Quality Framework QIs	EDC Service Plan 2024- 2027
 Closing the attainment gap between the most and least disadvantaged children and young people; Improvement in achievement, particularly in Literacy and Numeracy. Choose an item. 	School and ELC leadership Curriculum and assessment School and ELC improvement	QI 1.1 Self evaluation for self improvement QI 2.2 Curriculum QI 2.3 Learning, Teaching & Assessment	1.3 play and learning 3.2 leadership of play and learning 2.1 Quality of the setting for play and learning	Improvement in attainment in literacy and English Improvement in attainment in numeracy and Maths Closing the attainment gap between the most and least disadvantaged



Opportunities for Leadership	Resource Requirements	
Staff training for identified practitioners throughout session.	Allocation of time to attend the training and to support	
Cascade training to staff as appropriate	implementation in setting.	
Lead and manage and evaluate audits and pilot project	As identified in audits	

Professional Learning	Parental Engagement and Involvement
Attendance at all training sessions	Homelink opportunities
Completion of Audits to identify where we are now and what happens	Parent workshops
next.	Curriculum Evenings
Completion of pilot project	Stay and Play sessions
Supporting staff members to access technologies.	

Outcomes/Expected	Tasks/Interventions	Measures	Timescale(s)	Progress
Impact				
Outcomes for learners.	Activities agreed through PDR processes — e.g. leadership / champion roles. Professional Learning Learning and Teaching interventions	What ongoing information will demonstrate progress? Identify qualitative, quantitative, evaluative pre and post measures	What are the key dates for implementation? When will outcomes be measured?	
Through practitioner implementation of technologies training almost all children access technologies to support and	Identified practitioners to receive training in using technologies in Early Years.	Staff members attend relevant training.	August 2025	



Audit to be carried out of staff	Audits completed and data	October 2025
	recorded and analysed.	
of technologies.		Area of
		development to be
Audit to be carried out for		shared at October
range of technology resources		in-service day
and gaps identified and		
hardware/software purchased		
Trained practitioners to	Staff raised awareness on the use	Ongoing
support all staff in planning to	of technologies to support	
include technology	children's learning experiences.	
opportunities to enhance		
children's experiences.		
Pilot project to be implemented	Pilot project planned,	Project to start
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	confidence and skill set on use of technologies. Audit to be carried out for range of technology resources and gaps identified and hardware/software purchased Trained practitioners to support all staff in planning to include technology opportunities to enhance	confidence and skill set on use of technologies. Audit to be carried out for range of technology resources and gaps identified and hardware/software purchased Trained practitioners to support all staff in planning to include technology opportunities to enhance children's experiences. Pilot project to be implemented to use appropriate technologies to support and challenge recorded and analysed. recorded and analysed. Staff raised awareness on the use of technologies to support children's learning experiences. Pilot project planned, implemented and evaluated to identify next steps.